MAMMOTH HOSPITAL
Elevate Your Health

FINANCIALS

Southern Mono Healthcare District

Board Meeting

2023 Press Ganey Guardian of Excellence Award Winner
2023 Press Ganey Pinnacle of Excellence Award Winner

DATE: **December 12, 2024**

TO: **Board of Directors**

FROM: **Melanie Van Winkle, Chief Financial Officer**

RE: **CFO Report, Regular Meeting of the Board of Directors**

Strategic Updates

Title	Description	Update
Financial Viability:		
Increase Cash Reserves to Fund all but the $50M Revenue Bond for NWP.	Meet or exceed the Cash Reserves as included in Financial Projections, which is $130.6M at 6/30/25. (historically, cash reserves are lower in the 1st half of the year and grow in the 2nd half).	• As of November 30, 2024, the cash balance is $132.2 million which is $4.1 million less than June 30, 2024. YTD November 2024, $6.3M million has been paid out for capital projects. • 1st Qtr Milestone - $130M achieved • 2nd Qtr Milestone - $125M • 3rd Qtr Milestone - $120M • 4th Qtr Milestone - $130.6M
More effective and efficient method of evaluating financial impact of clinical services.	Complete an evaluation of current financial systems. Determine strengths /weaknesses, what core systems might need to change, and what is currently in the market.	• MS Planner project was created. • Project broken into tasks for each of the 4 fiscal qtrs. • 1st Qtr -Documented evaluation of current financial systems – Completed • 2nd Qtr – Document new system requirements and list of potential software companies • 3rd Qtr – Create vendor assessment tool and demo vendors • 4th Qtr – Select a vendor & develop road map to implement

YTD November Financial Results:

Most all areas reflected lower volumes in November compared to October and to budget. This caused gross revenue and net revenue to be less than expected.

Mammoth Hospital
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Gross Patient Revenues of $12.5 million, is $1.5 million lower than October and $800 thousand less than budget. Total Operating Revenue was $6.9 million compared to October of $7.6 million and budget of $7.3 million. Total Expenses were $7.6 million, which is $558 thousand lower than the October and $153 thousand lower than budget. Operating EBIDA was a loss of ($717) thousand or -10.5%, which is unfavorable to budgeted loss of ($447) thousand and -6.1%. Total Margin was a loss of ($232) thousand compared to budget of ($1) thousand budgeted loss.

YTD Operating EBIDA is a loss of ($1.7) million or -4.4% compared to a budgeted loss of ($1.3) million or -3.3%. YTD Net Income is $1.8 million or 4.6% compared to a budget of $956 thousand or 2.5%. The biggest contributor to the swing from the Operating EBIDA to the Total Margin is the investment interest income which is $1.2 million above budget YTD.

Patient Accounts Receivable:

	Nov 23	Jul 2024	Aug 2024	Sept 2024	Oct 2024	Nov 2024
Gross charges generated	$ 12,448,229	$ 17,389,565	$ 15,555,547	$ 13,121,207	$ 14,229,250	$ 12,678,537
Discharged Not Final Billed	$ 4,889,667	$ 5,733,745	$ 6,217,326	$ 4,935,162	$ 3,875,676	$ 7,377,377
DNFB Days	12.42	11.50	12.10	10.00	8.28	16.73
Revenue billed	$ 17,392,596	$ 23,384,770	$ 23,491,572	$ 19,904,805	$ 23,683,689	$ 16,431,239
Clean Claims %	79%	78.9%	81.7%	82.7%	82.8%	84.2%
Pt Acct Collections	$ 7,336,048	$ 9,700,457	$ 8,764,433	$ 8,370,840	$ 8,141,525	$ 8,519,864
AR balance	$ 28,246,027	$ 38,976,029	$ 39,159,979	$ 35,944,798	$ 34,560,965	$ 31,248,492
Gross AR days	71.74	78.20	76.20	72.80	73.81	70.87
AR > 120 days	32.6%	33.0%	35.3%	34.7%	35.4%	32.6%
AR $$ > 120 days	$ 9,207,739	$ 12,867,841	$ 13,838,107	$ 12,484,790	$ 12,229,636	$ 10,199,345

November gross charges (revenue) were $1.6 million lower than October due to a drop in outpatient services. DNFB significantly increased by $3.5 million due to the timing of Thanksgiving and the last day of the month falling on the weekend, thus accounts were not coded and billed as staff were off. As of the writing of this report the DNFB dropped over $2 million. AR balance dropped again by $3.3 million from October. This drop is due to both lower charges in the month and continued high collections. Collections for November were high at $8.5 million, which is $1.2 million higher than last November. AR aged greater than 120 days dropped by $2 million which is reflect of the focused work by the billing collection team to resolve these aged accounts. In review of the payment lag report which groups all collections by the date of service, there was a large jump in collections for older accounts (aged 180 + days).

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Hurricane Helene supply chain impact:

This is an update on the IV fluid shortage caused by the hurricane damage to the Baxter North Carolina manufacturing plan.

The limited Code Triage Team continues to meet regularly to monitor fluid deliveries, usage, and the potential risk of running out of specific fluids.

Below is an update on the two fluids that are of most concern to the Team:

1) **Lactated Ringer's Injection USP 1000ml** – used in adults and pediatric patients as a source of electrolytes and water for hydration.
    a. It appears our providers conservation efforts are working well.
    b. We are hopeful that the Baxter plant will be distributing more fluids as our busy season comes upon us.
2) **Lactated Ringer's Irrigation Arthromatic 3000ml** - is useful as an irrigating fluid for body joints because it approximates the electrolyte composition of synovial fluid.
    a. We continue to watch this closely as we are at risk of needing to delay elective orthopedic surgical cases if the inventory gets too low.
    b. It appears Baxter's recent update states that these size bags are back into production at their NC plant.

Based on the communications posted on the Baxter website, it appears they are still on target to get all lines of production back up before year end. However, they are not stating when they will be back to 100% per hurricane output levels.

North Wing Project Financing:

Slavka and I have met with Gary Hicks, financial advisor, to provide consultation regarding USDA loan option for funding the NWP. Gary has drafted the USDA loan preapplication form and sent request for proposals to several commercial banks as a required step in the USDA loan process. USDA does not want to compete with commercial lenders and thus requires proof of at least 3 banks declining to offer loans.

Slavka, Gary, and I also met with USDA representatives a few weeks ago. There were some additional requirements that they told us about that may not be as favorable to pursue this funding source. We will continue to review this option and submit the preapplication.

Slavka & I met with Kaufman Hall last week to start the development of Board education regarding financing options available to us to fund the NWP. We will continue to meet with them over the next month or two to develop the material. Our goal is to provide Board education in late January or February.

MAMMOTH HOSPITAL
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MEMORANDUM

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DATE: **December 12, 2024**
TO: **The Board of Directors**
FROM: **Melanie Van Winkle, CFO & Slavka Crouthamel, Controller**
SUBJECT: **Statements for five months ending November 2024**

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This memorandum presents an overview of Mammoth Hospital financial operations.

BALANCE SHEET

- The November month end Cash balance was $132.2 million, $2.6 million lower than last month mostly due to an IGT payment of $3 million and high capital expenditures.
- Net Patient Accounts Receivable were $14 million, which is $1.8 million lower than last month due to strong collections.
- Construction in Progress increased by almost $1.7 million due to payments for North Wing design fees, Imaging remodel, Family Med remodel, and MRI upgrade.
- Accounts payable and accrued expenses decreased $3.1 million as the IGT payment for rate range was made in November.

FINANCIAL INDICATORS

- Patient Cash Collections in November were approximately $8.6 million which is $300 thousand higher than October at $8.3 million and $900 thousand higher than last November.
- Days Cash on Hand was 504 compared to 508 in October.
- Gross AR days were – 63.2 in November compared to 69.9 in the prior month.
- AR over 120 days decreased by $2 million to 32.6% in November compared to 35.4% in October.
- Gross revenue was $12.5 million in November which is $1.5 million lower than October and $800 thousand higher than budget and $200 thousand higher than November 2023.
- Payer mix is less favorable than last month. MCL/MCR/SP 50.7% vs last month 42.6%

VOLUMES

Month of November summary:

- Total patient days including observation days were 85 compared to 93 in October and 88 budgeted.
- The Case Mix Index (CMI) was higher at 1.590 compared to October at 1.573 indicating higher acuity surgeries in November.
- Total surgeries were 110 in November compared to 116 in October and 109 budgeted.

  - Inpatient surgeries were 5 (budget 6) and Outpatient surgeries were 105 (budget 103).
  - Endoscopies & Colonoscopies were 48 in November – same as in October and 60 in budget.
- The Emergency Department had 544 visits compared to the budget of 707 and 660 in November of the prior year.
- Clinic visits totaled 3,769 in November compared to the budget of 4,536 and last November at 4,265.
  - The Specialty Clinic had significantly higher visits (741) than budgeted (719) – this is almost entirely due to the dermatology visits with our new physicians.
  - Family Med visits were 222 less than budget as providers took time off
  - Ortho Mammoth visits were 171 below budget and Dental clinic visits 148 under budget.

INCOME STATEMENT

Month of November
Revenue:

- Total Gross Revenue was $12.5 million versus $13.2 million budget and was $200 thousand higher than last year.

November 2024 Expenses:

OPERATING EXPENSES	Current	Budget	Variance	% Variance	Brief Comments
Salaries	$2,907	$2,770	$137	5%	
Benefits	901	1,375	($473)	-34%	Stop Loss Reimbursement ($347K) offseting costs
Professional services	1,553	1,622	($69)	-4%	
Contract services	170	105	$65	62%	
Supplies	925	841	$84	10%	Higher surgical supplies, implants, pharmaceuticals and minor equipment
Services	1,115	1,012	$103	10%	Fire system repairs, catch up on coding invoices and increased Cerner invoices
Total Expenses	**$7,571**	**$7,725**	**($153)**		

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Operating EBIDA (Earnings Before Interest, Depreciation, & Amortization) – November reflects an Operating EBIDA loss of $717 thousand or -10.5% compared to a budgeted loss of $447 thousand or -6.1%.

Net Income (loss) – includes non-operating income/expenses and depreciation.

- November 2024 reflects a Net Loss of $232 thousand compared to the budgeted net loss of $1 thousand.

Year to Date

- Total Gross Revenue of $72 million is $1.9 million higher than budget (mostly due to higher observation hours, implant charges, and Operating room charges) and $6 million higher than the prior year (mostly due to higher PT, OR and implant charges, in addition to an error in ED charges in the first half of last year, which was fixed in the last half of the year).
- Total Operating Revenue was $38.5 million - $73 thousand higher than the budget and $2.6 million higher than the prior year.
- Total Operating Expenses of $40.2 million are $485 thousand higher than the budget and $2.6 million higher than last year.
    - Salaries and benefits are $550 thousand lower than the budget combined and $1 million higher than last year – mainly due to large favorable difference in benefits due to receipts of our stop loss insurance reimbursement.
    - Professional services are $824 thousand higher than last year – most of this increase is due to higher surgical cases and Specialty Clinic volumes.
    - Supplies were $302 thousand higher than budget (mainly pharmacy, OR and lab) and $213 thousand higher than last year (mainly OR, Lab & implants).
    - Services were $370 thousand higher than budget and $862 thousand higher than last year due to several categories increasing – e.g. software fees, facilities maintenance costs, utilities and coding.
- **YTD Operating EBIDA is loss of $1.7 million (-4.4%) compared to budget of loss $1.3 million (-3.3%), and the same as last year's loss of $1.7 million (-4.7%).**
- Non-Operating Income (expense):
    - Investment Income YTD $2.8 million which is greater than budget by $1.1 million due to investments at better rates of return.
- **YTD Net Income was $1.8 million (4.6%) - higher than budgeted gain of $956 thousand (2.5%) and the same as the prior year-to-date gain of $1.8 million.**

SOUTHERN MONO HEALTH CARE DISTRICT

Comparative Balance Sheet - November 30, 2024

ASSETS	Unaudited November 30, 2024	Unaudited October 31, 2024	Prior Month Change	Unaudited June 30, 2024
CURRENT ASSETS:				
Cash/LAIF	$78,869,900	$81,530,298	($2,660,398)	$76,764,727
Cash/Investments	53,371,316	53,375,710	($4,394)	63,227,596
Total Cash	132,241,217	134,906,008	(2,664,791)	136,324,556
Patient accounts receivable	31,461,736	34,725,477	(3,263,742)	39,195,693
Less: Allow. for bad debts and contractuals	(17,487,419)	(18,969,891)	1,482,472	(20,280,609)
Net patient accounts receivable	13,974,317	15,755,587	(1,781,270)	18,915,083
Inventory	2,074,171	2,106,002	(31,831)	2,034,043
Prepaid expenses & deposits	1,379,511	1,539,590	(160,079)	976,603
Other current assets	4,281,017	3,741,059	539,958	2,022,064
Total Current assets	153,950,232	158,048,244	(4,098,012)	160,272,350
ASSETS LIMITED AS TO USE:				
Bond funds held in trust by Mono County:				
Mono Co Bond Capital Appreciation Fund	14,596,444	14,596,444	0	14,472,376
Debt service fund	1,978,332	1,978,332	0	1,963,204
Restricted by contributors	580	580	0	580
Total Assets Limited As To Use	16,575,356	16,575,356	0	16,436,160
PROPERTY, PLANT & EQUIPMENT:				
Land and improvements	9,025,543	9,025,543	0	8,244,682
Buildings and improvements	63,673,415	63,673,415	0	64,454,276
Equipment	43,400,915	43,400,915	0	44,062,333
Intangible Lease Assets (GASB 87 & 96)	8,377,775	8,377,775	0	8,377,775
Construction-in-progress	15,977,384	14,307,393	1,669,991	8,995,145
Total Property, Plant and Equipment	140,455,033	138,785,042	1,669,991	134,134,211
Less: Accumulated depreciation	(79,815,568)	(79,507,053)	(308,515)	(78,988,598)
Less: Accumulated amortization	(2,077,080)	(2,077,080)	0	(2,077,080)
Net Property, Plant and Equipment	58,562,385	57,200,909	1,361,476	53,068,533
Total Assets	**$229,087,973**	**$231,824,509**	**($2,736,536)**	**$229,777,044**

SOUTHERN MONO HEALTH CARE DISTRICT

Comparative Balance Sheet - November 30, 2024

LIABILITIES	Unaudited November 30, 2024	Unaudited October 31, 2024	Prior Month Change	Unaudited June 30, 2024
CURRENT LIABILITIES:				
Accounts payable and accrued expenses	$4,305,125	$7,250,013	($2,944,888)	$3,977,549
Accrued payroll-related liabilities	3,883,164	3,590,829	292,336	4,632,840
Patient refunds	191,135	147,513	43,623	182,471
Due to third party payers	(2,375,274)	(2,485,958)	110,683	100,000
Accrued interest on long term obligations	85,075	80,275	4,799	61,079
Current portion of long-term debt	1,705,000	1,705,000	0	1,540,000
Lease Obligations (GASB 87 & 96)	4,254,343	4,254,343	0	4,254,343
Health plan IBNR	933,800	933,800	0	933,800
Total Current liabilities	12,982,368	15,475,815	(2,493,447)	15,682,081
LONG-TERM DEBT:				
Unamortized bond premium	372,613	383,282	(10,668)	425,955
Capital appreciation interest payable	15,686,841	15,686,841	0	15,211,501
General Obligation Bonds	6,049,555	6,049,555	0	6,214,555
Total long term debt	22,109,009	22,119,677	(10,668)	21,852,011
Total Liabilities	35,091,377	37,595,492	(2,504,116)	37,534,092
NET ASSETS:				
Invested in capital assets net of related liabilities	34,748,376	33,376,231	1,372,144	29,676,523
Restricted - expendable for specific operating activities	-	-	0	60
Restricted - expendable for debt service	16,574,776	16,574,776	0	16,435,581
Unrestricted	140,919,800	142,291,944	(1,372,144)	123,394,840
Year to date earnings	1,753,644	1,986,065	(232,420)	22,735,949
NET POSITION:	193,996,596	194,229,017	(232,420)	192,242,952
Total Liabilities and Net Position	**$229,087,973**	**$231,824,509**	**($2,736,536)**	**$229,777,044**

SOUTHERN MONO HEALTH CARE DISTRICT

Statement of Revenues & Expenses - November 30, 2024

November 30, 2024							Year-to-Date				
Prior Month	Actual	Budget	Variance to Budget	Prior Year	Variance to Prior Year		Actual	Budget	Variance to Budget	Prior Year	Variance to Prior Year
						OPERATING REVENUE					
						(000s omitted)/1000					
$598	$732	$1,171	($439)	$992	($260)	Inpatient services	$6,354	$8,248	($1,894)	$7,990	($1,636)
10,003	8,871	9,017	(146)	8,511	361	Outpatient services	48,394	45,962	2,433	42,022	6,372
2,144	1,878	1,955	(77)	1,783	95	Professional fees services	11,353	10,212	1,141	10,608	745
1,273	1,000	1,122	(122)	1,021	(21)	Clinic services	5,926	5,737	189	5,383	543
14,017	12,481	13,265	(784)	12,306	175	**Total Gross Revenue**	72,028	70,160	1,868	66,003	6,025
(6,081)	(5,657)	(5,607)	(50)	(5,637)	(20)	Contractual & other discounts	(32,228)	(29,655)	(2,573)	(28,686)	(3,542)
(157)	(137)	(133)	(4)	(115)	(22)	Charity write offs	(590)	(702)	111	(548)	(42)
(329)	63	(332)	395	(163)	226	Provision for bad debts	(1,206)	(1,754)	548	(1,620)	414
-	-	-	-	-	-	Supplements/Settlements	-	-	-	235	(235)
7,450	6,750	7,194	(444)	6,392	359	**Net Patient Revenue**	38,003	38,049	(46)	35,384	2,619
106	103	83	20	80	24	Other operating revenue	533	414	119	543	(10)
7,556	6,854	7,277	(423)	6,472	382	**Total Operating Revenue**	38,536	38,463	73	35,927	2,609
						OPERATING EXPENSES					
$3,065	$2,907	$2,770	$137	$2,431	($476)	Salaries	$14,917	$14,464	$453	$13,303	$1,614
1,141	901	1,375	(473)	1,018	117	Benefits	6,014	7,013	(1,000)	6,667	(654)
1,845	1,553	1,622	(69)	1,512	(42)	Professional services	8,645	8,309	336	7,822	824
100	170	105	65	294	124	Contract services	558	534	24	802	(244)
903	925	841	84	957	33	Supplies	4,673	4,371	302	4,460	213
1,075	1,115	1,012	103	956	(160)	Services	5,416	5,047	370	4,554	862
8,129	7,571	7,725	(153)	7,168	(403)	**Total Expenses**	40,224	39,739	485	37,607	2,616
($573)	**($717)**	**(447)**	**($270)**	**($696)**	**($21)**	**OPERATING EBIDA**	**($1,688)**	**($1,276)**	**($412)**	**($1,681)**	**(7)**
-7.6%	**-10.5%**	**-6.1%**		**-10.8%**		**% Margin**	**-4.4%**	**-3.3%**		**-4.7%**	
$302	$300	$327	27	$277	(23)	Depreciation & amortization	$1,505	$1,634	129	$1,418	$87
						NON-OPERATING INCOME(EXPENSE)/1000					
$0	$21	$0	$21	$1	$20	Donation income	$53	$0	$53	$91	($38)
315	197	315	(119)	268	(72)	Bond property tax revenue	1,458	1,577	(119)	1,468	(10)
(121)	(3)	(121)	119	(121)	118	Bond interest expense	(488)	(607)	119	(605)	116
219	219	246	(27)	219	-	Property tax revenue	1,094	1,229	(135)	1,102	(8)
635	351	333	18	675	(324)	Interest income	2,829	1,667	1,162	2,819	10
1,049	785	773	12	1,042	(257)	**Total Non-Operating Income (expense)**	4,946	3,866	1,080	4,876	71
$173	**($232)**	**($1)**	**($232)**	**$69**	**($302)**	**NET INCOME (LOSS)**	**$1,754**	**$956**	**$798**	**$1,777**	**($23)**
2.3%	**-3.4%**	**0.0%**	**-3.4%**	**1.1%**	**-4.5%**	**Total Margin**	**4.6%**	**2.5%**	**2.1%**	**4.9%**	**-0.4%**

SOUTHERN MONO HEALTH CARE DISTRICT

Key Statistical Data - November 2024

Prior Month	Actual	Budget	Variance to Budget	Prior Year	Variance to Prior Year	Hospital Statistics	Year-to-Date Actual	Budget	Variance to Budget	Prior Year	Variance to Prior Year
31	30	30		30		Days in month	153	153		153	
						Acute Patient Days:					
1	6	6	(0)	9	(3)	ICU Days	22	30	(8)	32	(10)
47	30	47	(17)	47	(17)	Med/Surg & Telemetry Days	345	400	(55)	402	(57)
48	36	54	(18)	56	(20)	**Total Acute Patient Days**	367	429	(62)	434	(67)
45	49	35	15	38	11	Observation Days	237	177	60	183	54
93	85	88	(3)	94	(9)	**Total Patient Days (Incl Obs)**	604	606	(2)	617	(13)
1.5	1.2	1.8	(0.6)	1.9	(0.7)	Average Daily Census (ADC)	2.4	2.8	(0.4)	2.8	(0.4)
3.0	2.8	2.9	(0.1)	3.1	(0.3)	Average Daily Census (Incl Obs)	3.9	4.0	(0.0)	4.0	(0.1)
2.3	2.0	2.3	(0.3)	2.4	(0.4)	Average Length of Stay (ALOS)	2.2	2.4	(0.2)	2.5	(0.31)
21	18	24	(6)	23	(5)	Discharges (Inpatient Only)	166	179	(13)	172	(6)
1.573	1.590	NA	NA	1.331	0.26	Case Mix Index	1.471	NA	NA	1.379	0.09
						Other Key Hospital Statistics:					
549	546	707	(161)	660	(114)	ED Visits	3,971	4,178	(207)	4,121	(150)
1,073	1,181	828	353	917	264	Observation Hours	5,687	4,248	1,439	4,387	1,300
8	5	6	(1)	6	(1)	IP Surgeries	49	53	(4)	53	(4)
108	105	103	2	110	(5)	OP Surgeries	499	481	18	486	13
116	110	109	1	116	(6)	**Total Surgeries**	548	534	14	539	9
116	105	90	15	83	22	MRI Procedures	589	535	54	518	71
192	165	175	(10)	171	(6)	CT Scans	1,102	1,020	82	1,016	86
191	82	104	(22)	96	(14)	Mammography Procedures	610	527	83	539	71
103	97	118	(21)	138	(41)	Ultrasound	543	602	(59)	704	(161)
945	891	994	(103)	980	(89)	Radiology	5,129	5,194	(65)	5,108	21
1,547	1,340	1,480	(140)	1,468	(128)	**Total Imaging**	7,973	7,878	95	7,885	88
7,451	6,091	6,803	(712)	6,912	(821)	Lab Tests	39,406	38,515	891	37,959	1,447
6,324	5,288	5,541	(253)	5,868	(580)	Pharmacy Units	31,855	31,310	546	32,817	(961)
2,376	2,031	2,312	(281)	2,323	(292)	PT/OT Visits	11,080	11,188	(108)	11,356	(276)
						Clinic Visits					
1,372	1,042	1,264	(222)	1,248	(206)	Family Medicine clinic	6,512	7,367	(855)	6,445	67
294	236	309	(73)	387	(151)	Behavioral Health clinic	1,228	1,531	(303)	2,192	(964)
504	369	444	(75)	443	(74)	Pediatric clinic	2,093	2,088	5	1,961	132
758	509	680	(171)	533	(24)	Ortho Mammoth clinic	3,221	3,319	(98)	2,846	375
535	416	487	(71)	449	(33)	Ortho Bishop clinic	2,459	2,334	125	2,193	266
945	741	719	22	773	(32)	Specialty clinic	4,288	3,707	581	3,589	699
111	91	120	(29)	101	(10)	Surgical clinic	485	549	(64)	521	(36)
445	365	513	(148)	331	34	Dental clinic	2,072	2,255	(183)	1,699	373
4,964	3,769	4,536	(767)	4,265	(496)	**Total Clinic visits**	22,358	23,150	(792)	21,446	912

Mammoth Hospital

All Statistical Analysis

Current Reporting Month: 11/1/2024

Dept #	GL#	Combo	Dept Name	Unit of Service Desc	Jul 2024	Aug 2024	Sep 2024	Oct 2024	Nov 2024	Budget November 2024	Actual November 2023	FYTD 2025 Total	YTD Budget	FYTD 2024 Total	% of change to Budget	Level of concern
6010	980100	6010980100	ICU	Patient Days	5	6	4	1	6	6	9	22	30	32	-26%	
6170	980100	6170980100	Med/Surg	Patient Days	88	57	47	41	19	35	36	252	286	290	-12%	
6170	980100	6170980100	Telemetry	Patient Days	43	19	14	6	11	12	11	93	114	112	-18%	
			Total Acute Patient Days		**136**	**82**	**65**	**48**	**36**	**54**	**56**	**367**	**429**	**434**	-15%	
6380	980100	6380980100	Observation	Patient Days	49	55	39	45	49	35	38	237	177	183	34%	
			Total Patient Days		**185**	**137**	**104**	**93**	**85**	**88**	**94**	**604**	**606**	**617**	0%	
7080	980200	7080980200	Family Medicine Clinic	Patient Visits	1,414	1,332	1,352	1,372	1,042	1,264	1,248	6,512	7,367	6,445	-12%	
7080	980200	7080980200	Behavioral Health Clinic	Patient Visits	228	251	219	294	236	309	387	1,228	1,531	2,192	-20%	
7090	980200	7090980200	Pediatric Clinic	Patient Visits	383	427	410	504	369	444	443	2,093	2,088	1,961	0%	
7160	980200	7160980200	Ortho Mammoth Clinic	Patient Visits	648	700	606	758	509	680	533	3,221	3,319	2,846	-3%	
7140	980200	7140980200	Ortho Bishop Clinic	Patient Visits	526	516	466	535	416	487	449	2,459	2,334	2,193	5%	
7180	980200	7180980200	Specialty Clinic	Patient Visits	807	948	847	945	741	719	773	4,288	3,707	3,589	16%	
7110	980200	7110980200	Surgical Clinic	Patient Visits	73	103	107	111	91	120	101	485	549	521	-12%	
7060	980200	7060980200	Dental Clinic	Patient Visits	455	395	412	445	365	513	331	2,072	2,255	1,699	-8%	
			Total Clinics		**4,534**	**4,672**	**4,419**	**4,964**	**3,769**	**4,536**	**4,265**	**22,358**	**23,150**	**21,446**	-3%	
7010	980200	7010980200	ED	Patient Visits	1,188	945	743	549	546	707	660	3,971	4,178	4,121	-5%	
6380	981400	6380981400	Observation	Hours	1,185	1,324	924	1,073	1,181	828	917	5,687	4,248	4,387	34%	
7040	980600	7040980600	Ambulance	Work days	22	22	20	22	19	19	21	105	106	106	-1%	
7420	981300	7420981300	Surgery	Minutes	17,715	18,810	15,660	18,810	17,205	17,982	19,395	88,200	88,066	87,975	0%	
7420	980400	7420980400	IP surgeries	Procedures	16	12	8	8	5	6	6	49	53	53	-8%	
7420	980500	7420980500	OP surgeries	Procedures	89	109	88	108	105	103	110	499	481	486	4%	
7420	980800	7420980800	Colo/Endo Procedures	Procedures	48	61	66	48	48	60	59	271	254	265	7%	
7427	981300	7427981300	PACU	Minutes	13,125	13,935	11,775	16,350	13,725	13,889	14,265	68,910	68,019	71,730	1%	
7500	980300	7500980300	Lab	Tests	9,369	8,887	7,608	7,451	6,091	6,803	6,912	39,406	38,515	37,959	2%	
7520	980300	7520980300	Pathology	Tests/Units	263	325	215	262	237	291	291	1,302	1,273	1,269	2%	
7590	980400	7590980400	EKGs	IP+OP Procedures	236	221	176	178	138	143	143	949	901	926	5%	
7641	980500	7641980500	Chemotherapy	Patient Visits	33	34	18	25	31	33	28	141	180	172	-22%	
7710	980300	7710980300	Pharmacy	Units	8,216	6,780	5,247	6,324	5,288	5,541	5,868	31,855	31,310	32,817	2%	
7720	980300	7720980300	Respiratory	Unique Patients	508	430	342	306	250	298	301	1,836	1,819	1,833	1%	
7630	980200	7630980200	Radiology	Patient Visits	1,222	1,122	949	945	891	994	980	5,129	5,194	5,108	-1%	
7635	980200	7635980200	Mammography	Patient Visits	140	91	106	191	82	104	96	610	527	539	16%	
7660	980200	7660980200	MRI	Patient Visits	127	123	118	116	105	90	83	589	535	518	10%	
7670	980200	7670980200	Ultrasound	Patient Visits	140	112	91	103	97	118	138	543	602	704	-10%	
7680	980200	7680980200	CT Scan	Patient Visits	253	277	215	192	165	175	171	1,102	1,020	1,016	8%	
			Total Imaging Procedures		**1,882**	**1,725**	**1,479**	**1,547**	**1,340**	**1,480**	**1,468**	**7,973**	**7,878**	**7,885**	1%	
7770	981300	7770981300	Mammoth PT/OT	Visits	1,466	1,314	1,216	1,483	1,324	1,323	1,333	6,803	6,646	6,809	2%	
7772	981300	7772981300	Bishop PT/OT	Visits	1,020	922	735	893	707	989	990	4,277	4,542	4,547	-6%	
			Total Visits PT/OT		**2,486**	**2,236**	**1,951**	**2,376**	**2,031**	**2,312**	**2,323**	**11,080**	**11,188**	**11,356**	-1%	

SOUTHERN MONO HEALTH CARE DISTRICT

Investments Summary - November 30,2024

	Interest Rate	Purchase Date	Maturity Date	Broker	Cost Basis	Estimated Current Market Value	Percentage of Funds
Corporate Bonds							
BANK OF MONTREAL SER I MTN	5.50%	11/30/2022	11/29/2024	US Wealth Management	$ 5,000,000	$ 5,000,000	4.25%
CANADIAN IMPERIAL BK COMM TORO MTN	5.37%	3/18/2024	3/18/2026	US Wealth Management	$ 4,000,000	$ 4,011,570	3.41%
NATL BANK OF CANADA NOTE	4.40%	10/17/2024	10/18/2027	US Wealth Management	$ 2,000,000	$ 1,982,900	1.69%
US Treasury Agency Securities							
FEDERAL HOME LOAN BA SER LT-8025	5.00%	2/14/2024	2/14/2025	US Wealth Management	$ 5,000,000	$ 5,002,400	4.25%
FEDERAL HOME LN MTG CORP MTN	5.05%	5/22/2023	5/22/2025	US Wealth Management	$ 1,000,000	$ 1,540,955	1.31%
FEDERAL HOME LOAN BANKS BOND	5.13%	12/20/2023	6/13/2025	US Wealth Management	$ 1,409,807	$ 1,404,872	1.19%
FEDERAL NATL MTG ASSN NOTE	5.05%	4/30/2024	3/26/2026	US Wealth Management	$ 1,872,126	$ 1,876,848	1.60%
FEDERAL HOME LOAN BA SER ZU-8026	4.70%	10/28/2024	4/21/2026	US Wealth Management	$ 235,000	$ 234,932	0.20%
FEDERAL HOME LOAN BA SER SZ-8026	5.30%	6/17/2024	6/12/2026	US Wealth Management	$ 5,994,493	$ 5,994,133	5.10%
FEDERAL HOME LOAN BA SER WJ-8026	4.25%	9/4/2024	9/4/2026	US Wealth Management	$ 1,960,000	$ 1,954,434	1.66%
FEDERAL HOME LN MTG CORP MTN	3.75%	2/2/2024	10/23/2026	US Wealth Management	$ 4,984,885	$ 5,000,359	4.25%
FEDERAL HOME LOAN BA SER 1K-8026	4.73%	11/5/2024	10/30/2026	US Wealth Management	$ 700,000	$ 698,950	0.59%
FEDERAL HOME LOAN BANKS BOND	4.55%	8/28/2024	11/27/2026	US Wealth Management	$ 2,000,000	$ 1,991,160	1.69%
FEDERAL FARM CR BKS BOND	4.62%	9/17/2024	3/17/2027	US Wealth Management	$ 1,960,000	$ 1,957,178	1.66%
FEDERAL FARM CR BKS BOND	5.08%	3/18/2024	3/18/2027	US Wealth Management	$ 2,950,000	$ 2,947,257	2.51%
FEDERAL HOME LN MTG CORP MTN	5.15%	6/17/2024	6/17/2027	US Wealth Management	$ 4,000,000	$ 4,003,400	3.40%
EDERAL HOME LN MTG CORP MTN	5.25%	7/1/2024	6/23/2027	US Wealth Management	$ 2,500,000	$ 2,505,325	2.13%
FEDERAL FARM CR BKS BOND	4.58%	10/2/2024	9/20/2027	US Wealth Management	$ 2,000,000	$ 1,997,500	1.70%
FEDERAL HOME LN MTG CORP MTN	5.00%	11/5/2024	11/4/2027	US Wealth Management	$ 3,000,000	$ 2,997,720	2.55%
FEDERAL NATL MTG ASSN NOT	4.95%	2/7/2024	2/7/2028	US Wealth Management	$ 5,000,000	$ 4,997,400	4.25%
FEDERAL FARM CR BKS BOND	4.67%	11/7/2024	11/7/2028	US Wealth Management	$ 2,000,000	$ 1,998,960	1.70%
FEDERAL HOME LN MTG CORP MTN	4.75%	10/18/2024	10/17/2029	US Wealth Management	$ 235,000	$ 234,885	0.20%
FEDERAL HOME LN MTG CORP MTN	4.75%	10/18/2024	10/18/2029	US Wealth Management	$ 3,000,000	$ 2,988,990	2.54%
FEDERAL NATL MTG ASSN NOTE	5.00%	10/30/2024	10/30/2029	US Wealth Management	$ 235,000	$ 235,042	0.20%
FEDERAL HOME LOAN BA SER V-9029	5.04%	11/7/2024	11/7/2029	US Wealth Management	$ 2,000,000	$ 2,002,480	1.70%

SOUTHERN MONO HEALTH CARE DISTRICT

Investments Summary - November 30,2024

	Interest Rate	Purchase Date	Maturity Date	Broker	Cost Basis	Estimated Current Market Value	Percentage of Funds
Certificates of Deposit (CDs)							
EAGLEBANK BETHESDA MD CD	4.60%	4/21/2023	4/21/2025	US Wealth Management	$ 235,000	$ 235,129	0.20%
					$ 65,271,311	**$ 65,794,778**	**55.96%**

Local Agency Investment Fund (LAIF)	**Interest Rate**	**Beginning Balance**	**Activity**	**Ending Balance**		
	4.470%	$53,279,766	(1,500,000)	**$51,779,766**	**$51,779,766**	44.04%
Total Investments				**$117,051,077**	**$117,574,544**	**100.00%**

Note 1: These investments comply with the Districts Statement of Investment Policy and with Government Code §53600.

Note 2: The District has the ability to meet all scheduled expenditures for the next 6 months.

Note 3: The maximum allowed balance of LAIF is $75,000,000.

MAMMOTH HOSPITAL
Elevate Your Health

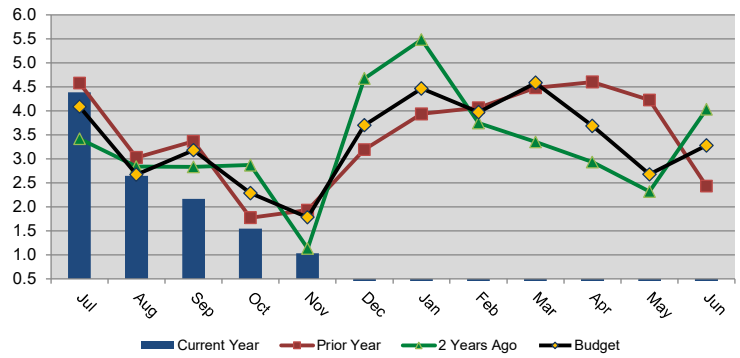
Tables and Graphs

For Period Ended: November 30, 2024

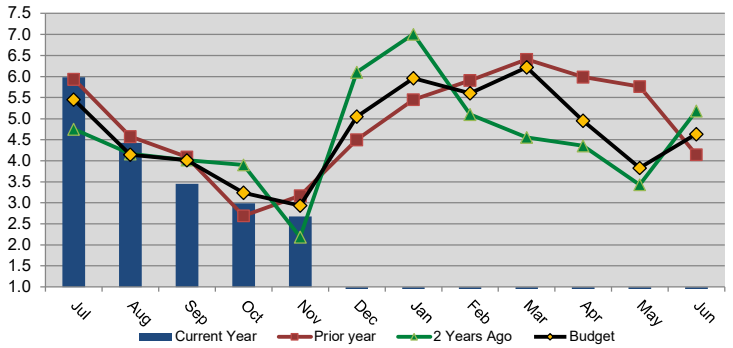
VOLUME

Inpatient Volume

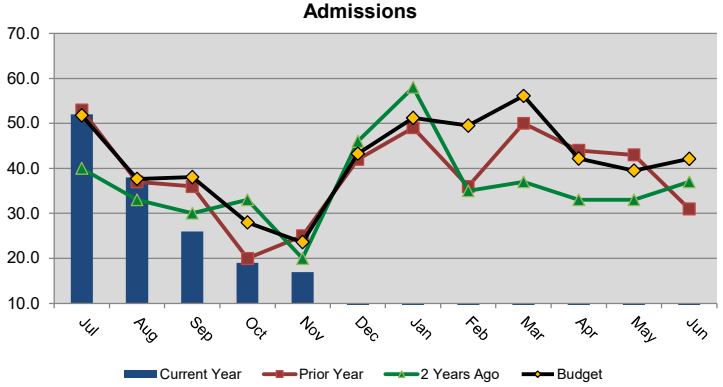
Average Daily Census



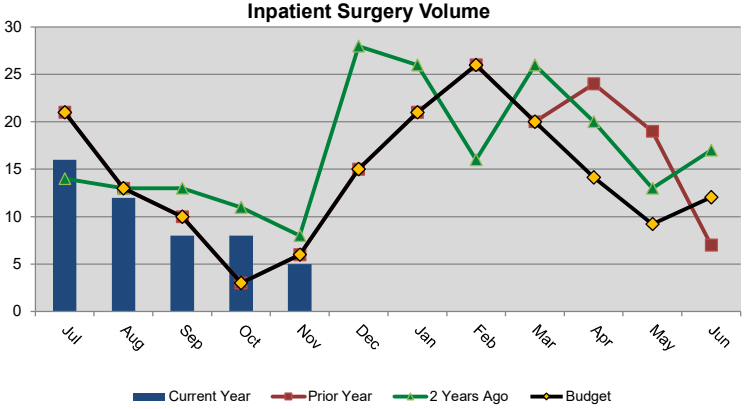
Average Daily Census Including Observation



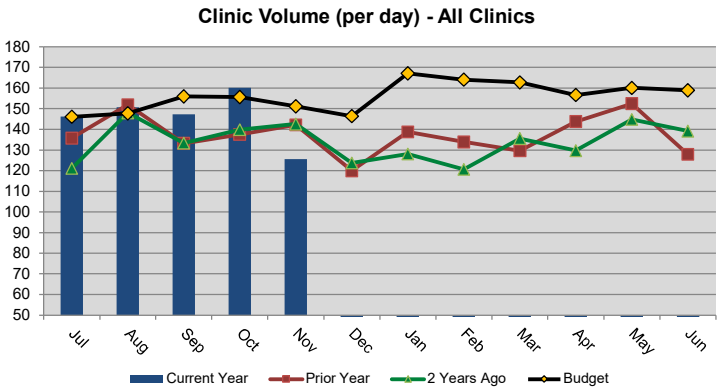
Admissions

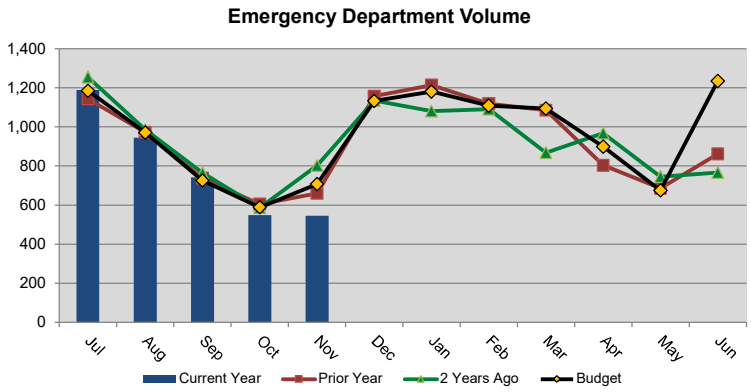


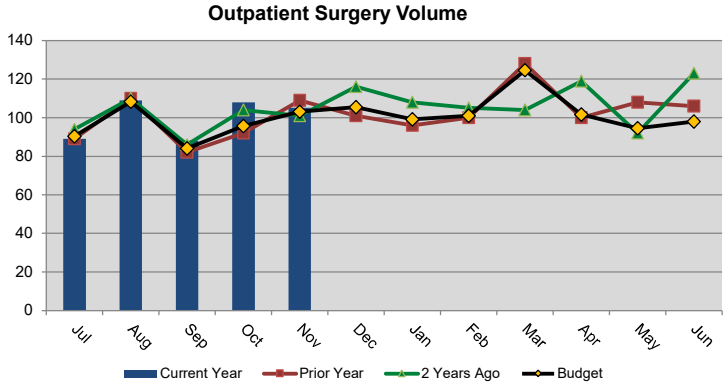
Inpatient Surgery Volume



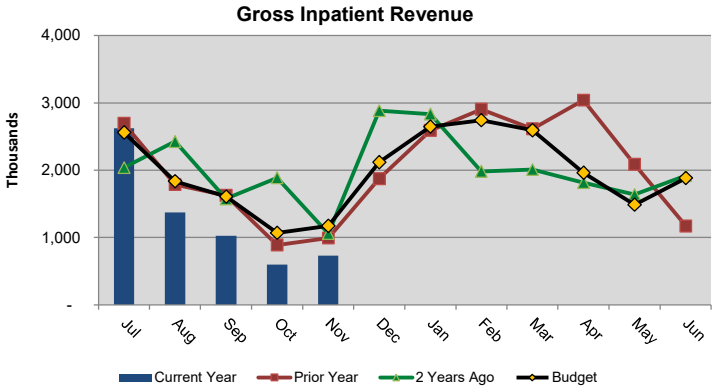
Outpatient Volume

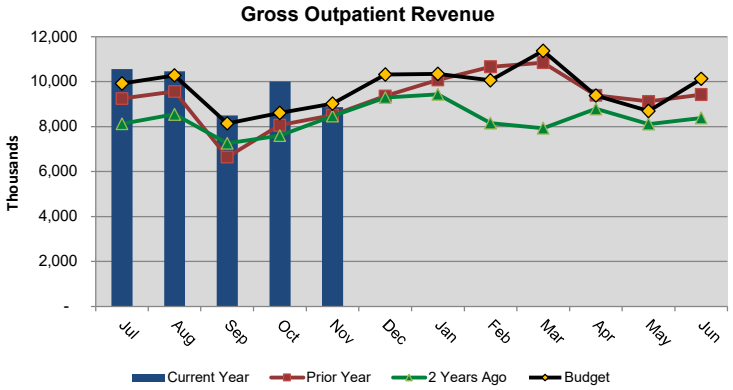


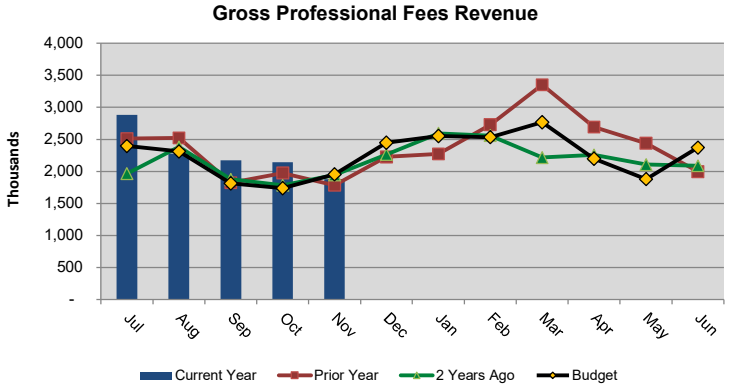


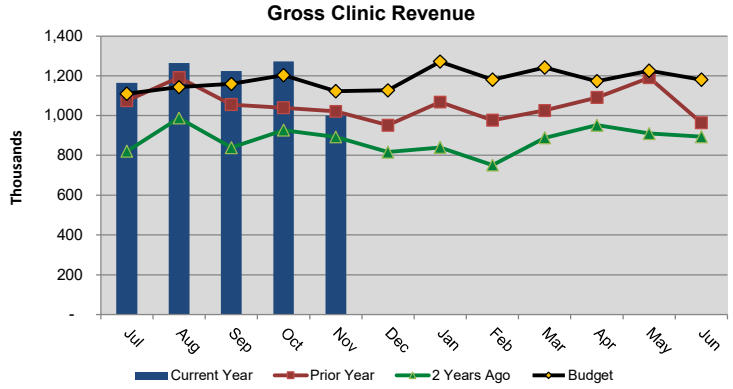


REVENUE
Gross Charges

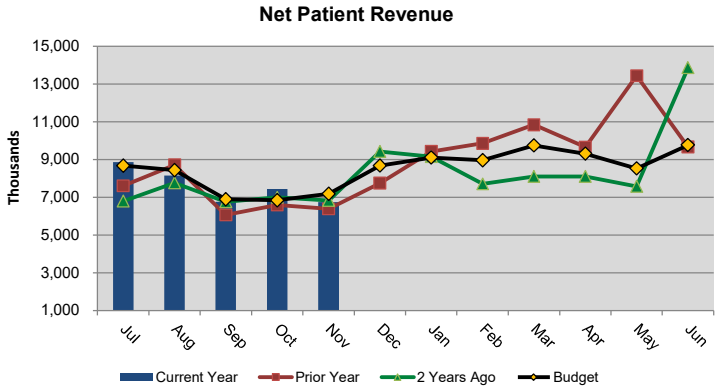


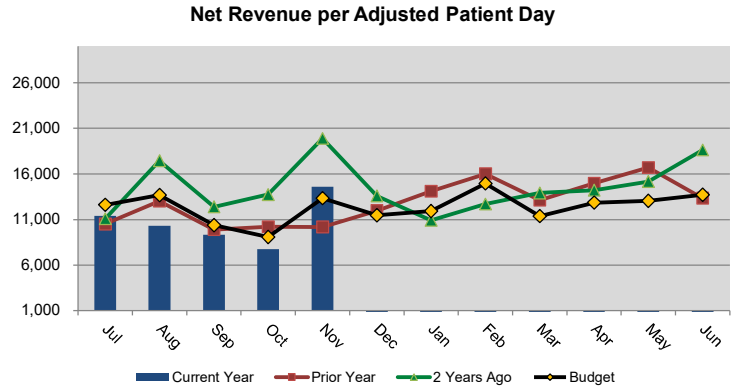






Net Revenue



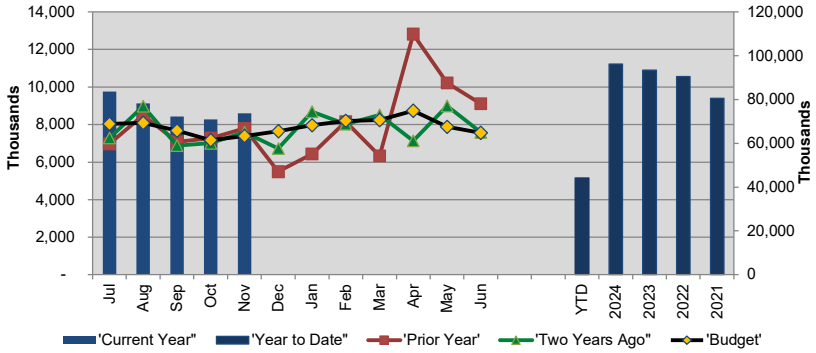


Consolidated Summary, by payer

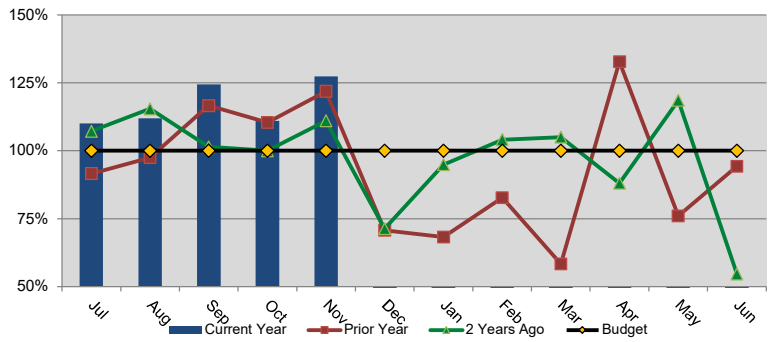
	FY 2021	FY 2022	FY 2023	FY 2024	Nov-23	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	YTD FY 2025	Budget FY 2025
Payer Mix													
Medicare	23.3%	26.0%	24.9%	27.6%	30.3%	30.3%	32.8%	30.8%	29.4%	26.1%	31.0%	30.1%	25.3%
Medi-Cal **	18.9%	17.1%	16.6%	16.6%	15.9%	17.1%	17.8%	18.4%	18.3%	15.9%	17.7%	17.6%	17.8%
Blue Cross *	19.7%	18.1%	20.3%	18.9%	22.6%	21.0%	16.5%	18.8%	19.0%	23.1%	17.8%	19.0%	19.7%
Commercial *	29.8%	30.3%	30.5%	28.6%	21.7%	23.4%	26.8%	26.9%	25.8%	25.3%	25.4%	26.1%	29.5%
Self Pay **	2.7%	2.7%	2.0%	1.7%	2.4%	1.9%	1.6%	1.4%	0.9%	0.6%	2.0%	1.3%	2.3%
Other *	5.6%	5.7%	5.7%	6.6%	7.1%	6.4%	4.5%	3.7%	6.7%	8.9%	6.0%	5.9%	5.4%
Total	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**	**100.0%**

Revenue Cycle

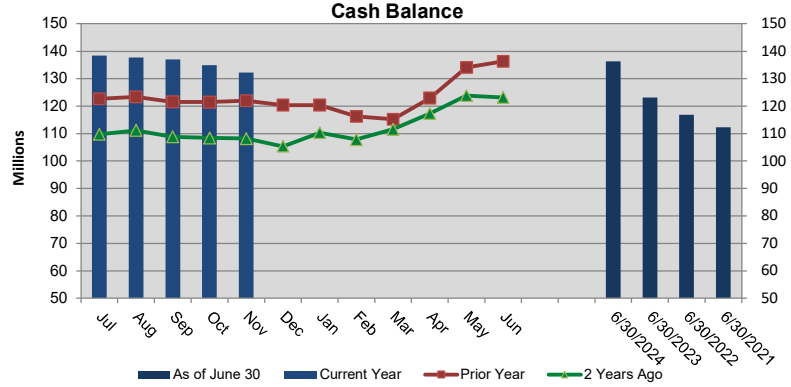
Monthly Collections



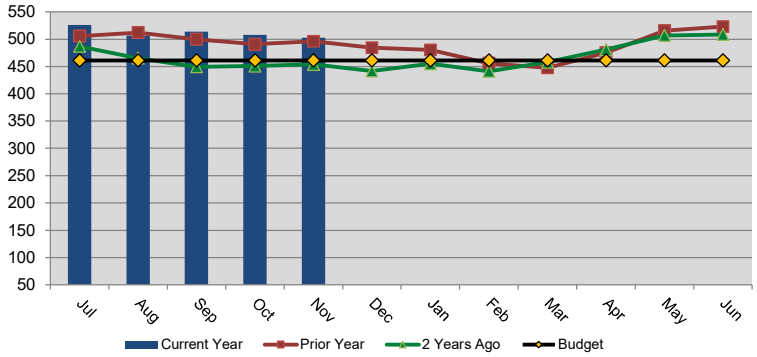
Cumulative Cash Collections as a % of Net Collectible Revenue

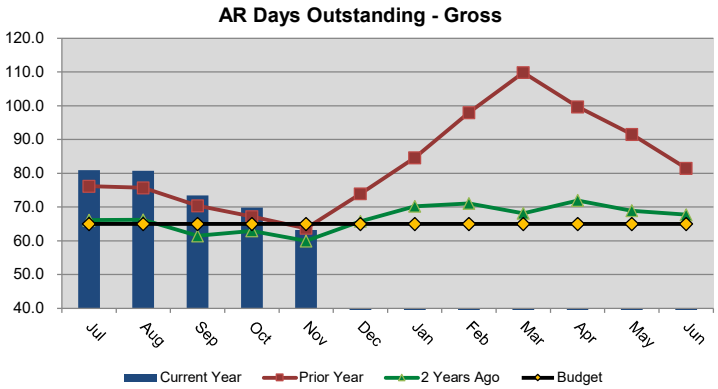


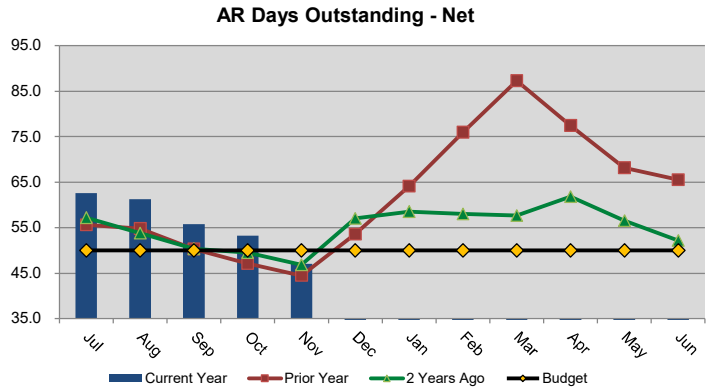
Cash Balance

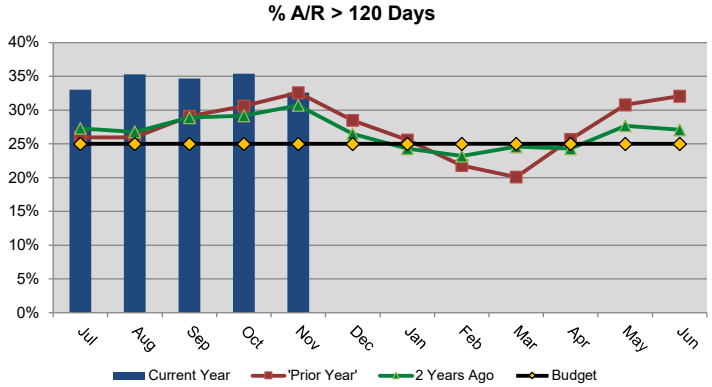


Cash Days on Hand







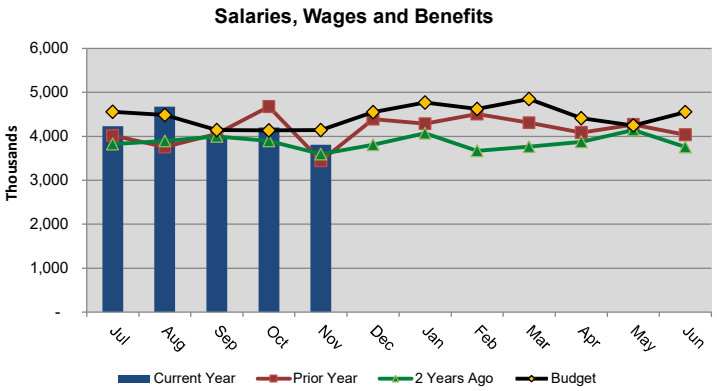


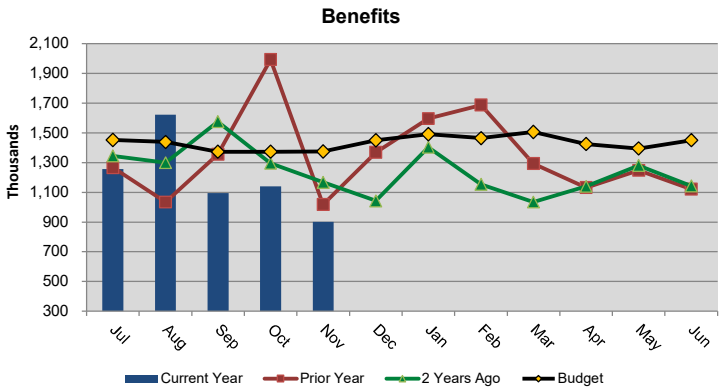
Balance by Major Payer - Current Financial Class

Payer	1 to 30	31 to 60	61 to 90	91 to 120	121 +	Total
Blue cross	$2,075,066	$1,180,091	$426,209	$501,728	$630,491	$4,813,585
Commercial	2,844,859	1,012,688	441,934	733,560	3,313,132	8,346,173
Medi-Cal	2,152,637	453,432	173,649	420,100	1,271,011	4,470,830
Medicare	3,946,030	519,907	327,627	391,550	1,076,856	6,261,970
Other	907,259	665,454	247,665	248,438	634,363	2,703,178
Self Pay	318,239	269,786	414,601	387,775	3,273,492	4,663,893
Total	12,244,091	4,101,359	2,031,684	2,683,151	10,199,345	31,259,630

Percent of Dollars Over 120 Days **32.6%**

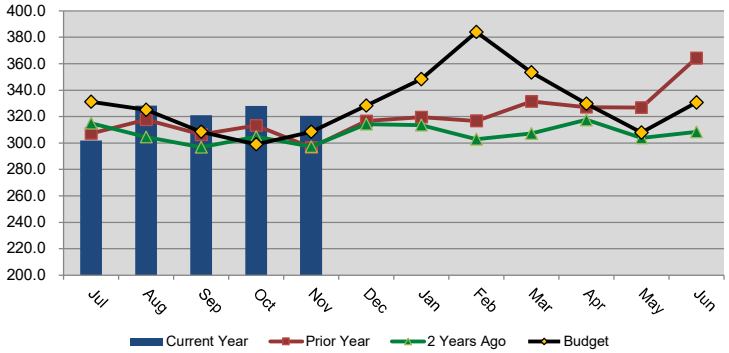
Expenses
Salaries, Wages and Benefits



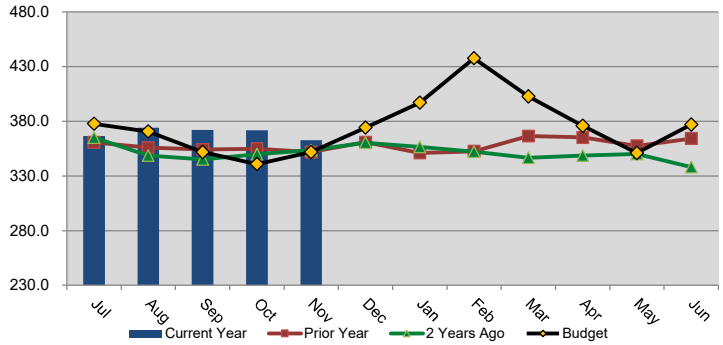


Full Time Equivalents

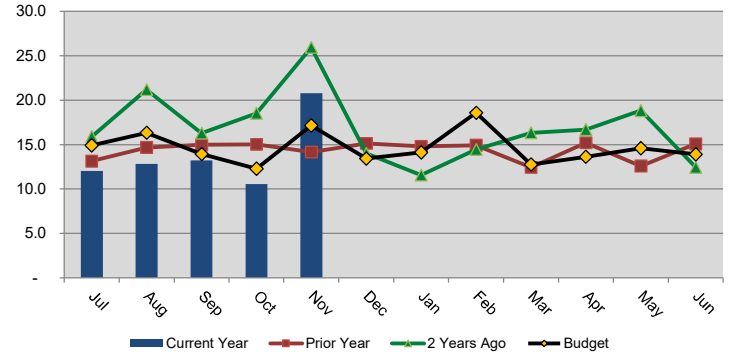
Productive Full Time Equivalents



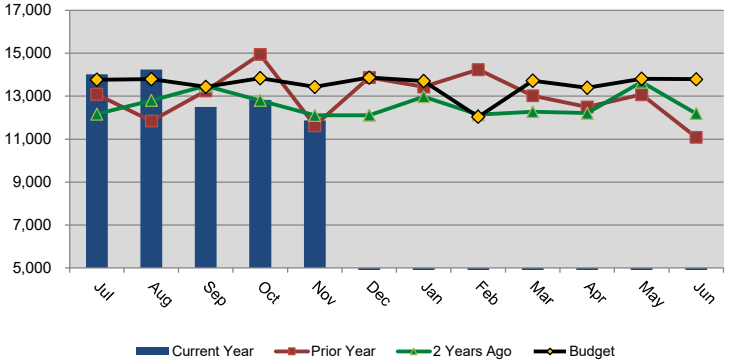
Paid Full Time Equivalents



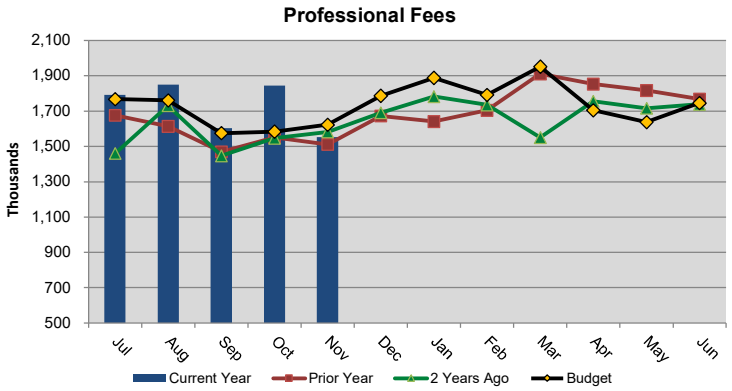
Productive FTEs per Adjusted Occupied Bed

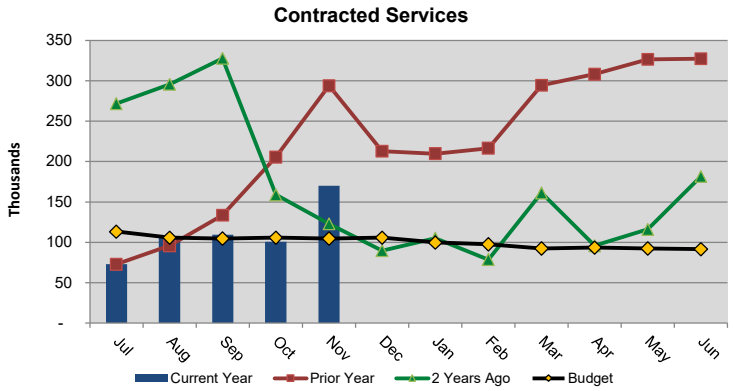


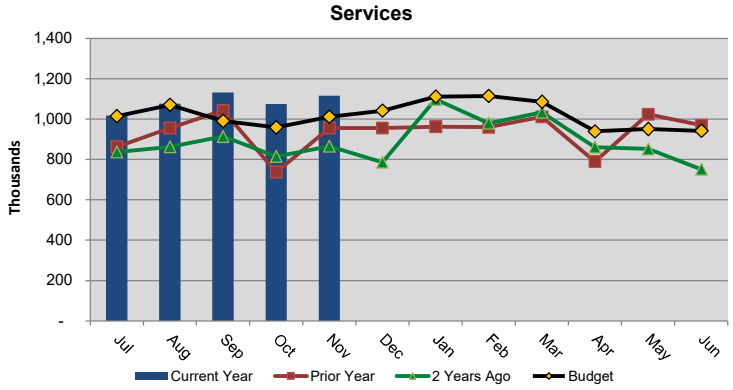
Labor Cost per Productive Time Equivalent



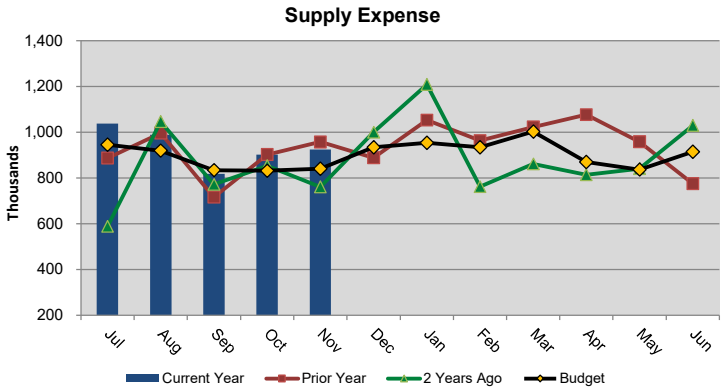
Professional Fees, Services and Contracted Services

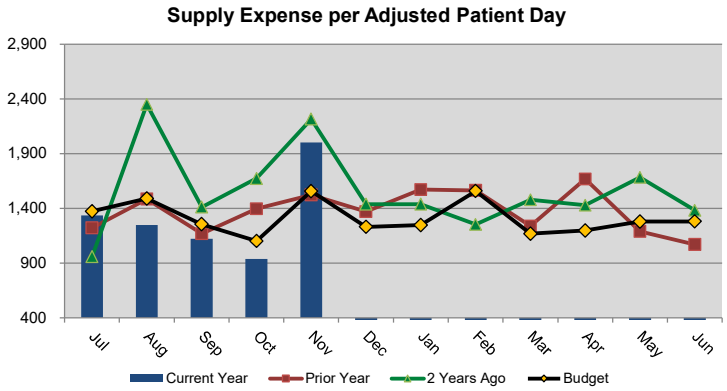






Supplies


Supply Expense
Thousands
1,400
1,200
1,000
800
600
400
200
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Current Year
Prior Year
2 Years Ago
Budget


Supply Expense per Adjusted Patient Day
2,900
2,400
1,900
1,400
900
400
Jul
Aug
Sep
Oct
Nov
Dec
Jan
Feb
Mar
Apr
May
Jun
Current Year
Prior Year
2 Years Ago
Budget